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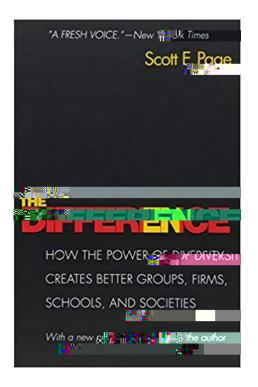
My perspective

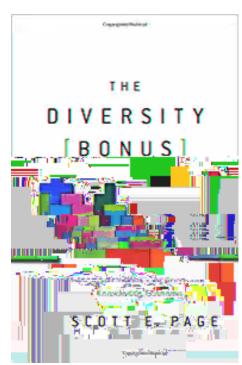
- Starts and ends with leadership
- Why issues of diversity and inclusion and equity are important
 - Businessase
 - It's the right thing to do
- Current state and our need to be intentional

ROI on diversity

- Thereis a business case for diversity
- Innovation
- Creativity
- Complex problem solving
- Forecasting power

Parallels our investment in wellness





Why it matters

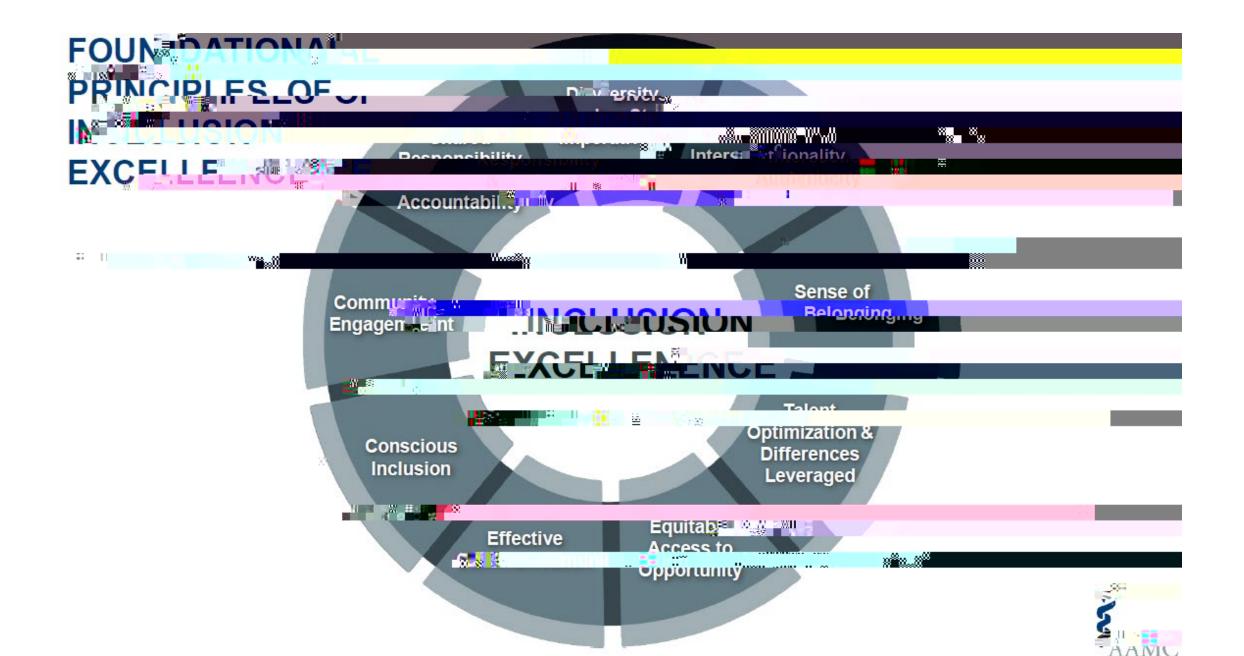
- Subtleties may be worse than blatant behavior or bias
 - Tends to be tolerated, harder to police
 - Leads to isolation, hopelessness, burnout
 - Createsnegative energy expenditur Eless productive, less effective workforce
- Ingroupbias works both ways

Diversity

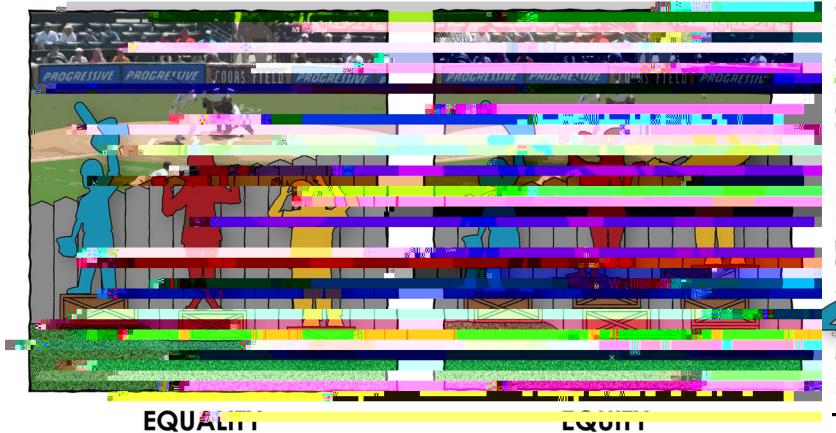
- "Representative" diversity
- Tokenism the practice of doing something to give the appearance of diversity
- No one really wants to be the lone representative for their entire group
- "Functional" diversity
- Different voices, experiences and perspectives affect service prioritization and function
- Lackof diversity may suggest a lack of commitment to all populations

Inclusion

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Equity-





The role of leaders is the role of privilege.

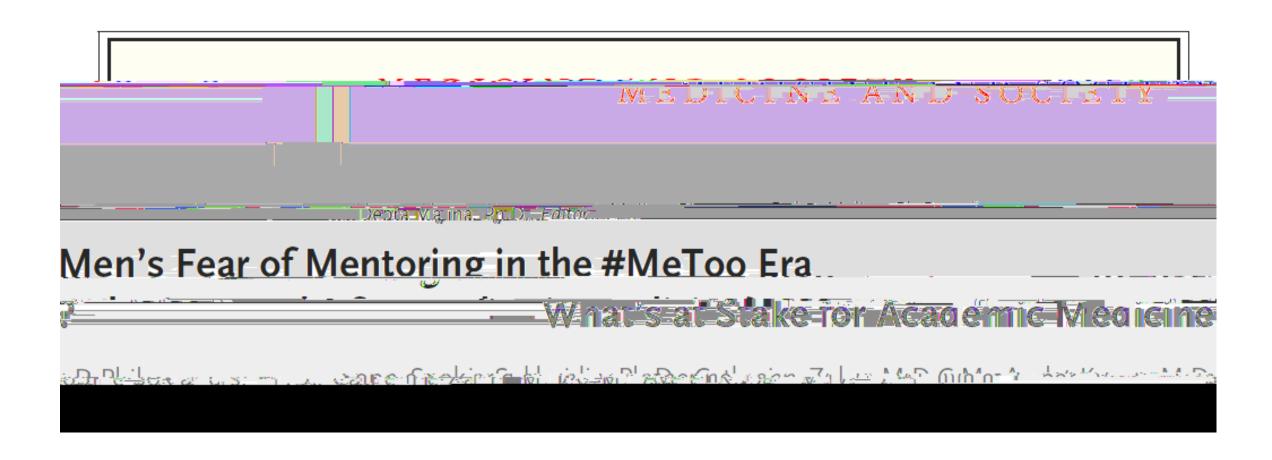
- Awareness
- "Allyship"
- Intentionality

#MeToo

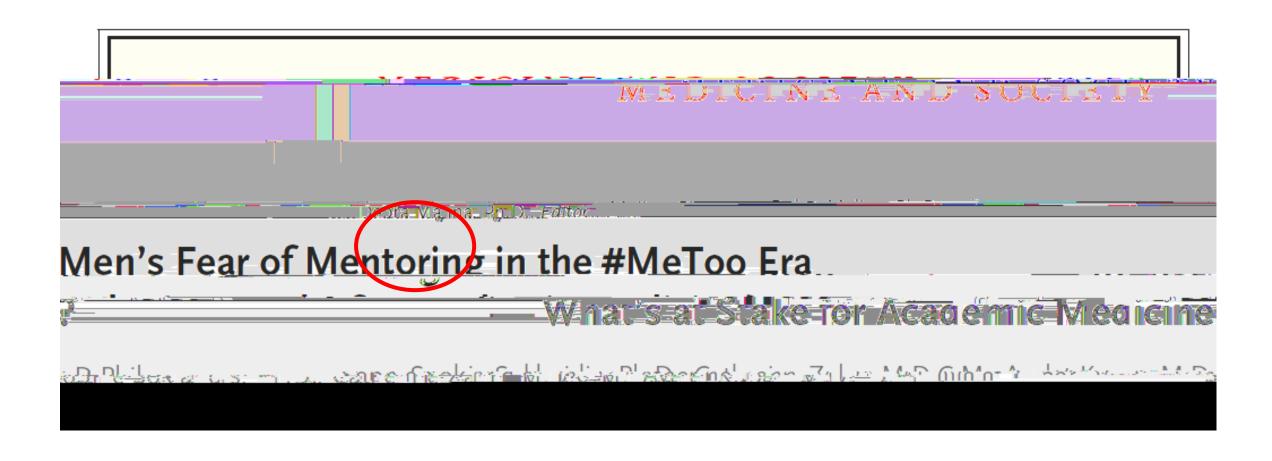
TIME'S UP movement



The NEW ENGLAND JOURNAL of MEDICINE



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What's at stake?

- Fear reaction needs to be carefully examined in the changing gender landscape of medicine
- Fear of change
 - Are men now at risk? Are interactions with women a hazard?
 - Does privilege protect or make the threat more real?
- "Culture of fear" can lead to perpetuation of misogynistic views, normalization of gendeinequity
 - Cannot accept the fear
 - This is a real threat to progress toward gender equity